



Virtual CISO

Information security leadership for SMEs

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Security leadership is crucial ...

... for any organisation. Large organisations commonly employ a full-time Chief Information Security Officer (CISO) to manage their information security regime. SMEs are often unable to do the same, however - particularly in small countries and principalities such as the Channel Islands, where suitably skilled individuals are scarce and hence difficult to recruit and costly to employ.

The Virtual CISO

An increasingly common approach is to engage a "virtual" CISO, or "vCISO". The vCISO is an external resource who serves the organisation on a part-time basis.



What does the vCISO do?

The vCISO's duties are the same as those of a full-time counterpart, including:

- Working with staff and management to define the information security strategy for the organisation.
- Collating data on security-related matters and reporting at all
- Participating at all stages of recruitment for staff with security responsibilities.
- Being part of project teams to ensure that security requirements are part of the design from the very beginning, and are implemented as required.
- Providing expertise and experience as a trusted advisor to the organisation.
- Working with the HR and training teams to ensure all staff have an adequate level of information security knowledge.
- Engineering incident response and business continuity regimes so that the business is able to react in the event of an information security incident.

Benefits of a vCISO

Cost: a vCISO is more cost-effective where a fulltime role cannot be justified.

Focus: the vCISO's sole focus is on information security in the organisation; this would not be the case if, for example, a member of staff were asked to oversee security alongside their other obligations.

Flexibility: you can vary the involvement of the external resource as required - for example, to accommodate the short-term needs of a new project that has a particular requirement for security input.

Knowledge: the vCISO is both qualified and experienced, has generally worked with a variety of organisations in different market sectors, and keeps in touch with development in the industry.

Independence: as an external resource the vCISO is unbiased and impartial, and is able to report both positive and negative findings honestly and impartially.

Grant Thornton's vCISO offering

For an agreed monthly fee, the vCISO will provide a regular on-site presence, on a mutually agreed schedule, plus an agreed number of flexible hours off-site to deal with ad-hoc queries and issues. Additional work (to cater for peaks in demand or new projects, for example) can be charged on a T&M basis or, for larger increments, quoted at an additional fixed fee.

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